



الجامعة الأورومتوسطية بفاس  
EUROMED UNIVERSITY OF FES  
UNIVERSITÉ EUROMED DE FÈS

# SDG16 REPORT

PEACE, JUSTICE AND STRONG  
INSTITUTIONS

2026







## SDG 16 UEMF 2026 in figures

Governance, justice, education and dialogue



Targets proposed based on observations. The overall score is an internal index, distinct from the THE score and a measure of societal impact.



## Governance and public institutions' capacity

From internal frameworks to stronger local and regional institutions

**4**

**explicit documents**

SDG 16 cited in 4 policies or charters

**14**

**stakeholder categories**

4 internal and 10 external

**5**

**grievance bodies**

guidance, mediation and discipline

### Training for local elected officials in 2025

**16** module deliveries by province

**2 080** cumulative attendances • 1 664 Taounate + 416 Moulay Yaacoub

### Verification point

The 2 080 are attendances per module, not 2 080 unique elected officials. Named lists and learning outcomes remain to be consolidated.

Explicit policy coverage is 4 out of 11. The 80% score compares four documents with a proposed target of five, rather than the corpus of eleven.



# Educating, researching and building dialogue

A chain of contributions to peace, justice and institutions

**24** degree programmes identified

out of 54 in Education for SDGs

**84** programme-course component pairs

after deduplication

**27** doctoral research topics

governance, law, peace and security

**15** selected events

dialogue, ethics, justice and citizenship

## Two outcomes to track separately

12 Scopus publications • 1 governance thesis defended • 5 admissions to the bar

Activity volume alone does not demonstrate improvements in justice or trust in institutions.

The curriculum mapping uses text searches in teaching units and course components; schools must validate it before official publication.

## **2026: The Euromed University of Fez consolidates its impact in support of the SDGs**

### **Introduction :**

**The Euromed University of Fez contributes to the promotion of peaceful and inclusive societies founded on respect for ethical values and dialogue. Through its training programs, conferences, research activities, and academic initiatives, the UEMF fosters critical thinking, responsible governance, and a culture of constructive debate. The actions undertaken within the University thus contribute to the development of engaged citizens who respect the principles of justice, transparency, and accountability, and who are capable of contributing to the strengthening of institutions and social cohesion.**

**This report is structured to highlight the University's key contributions to this Sustainable Development Goal. It presents the institutional policies implemented, the educational offerings (E-SDG), and research and innovation activities. The report also highlights the conferences and events organized, club activities and student life, as well as the awards and distinctions that illustrate the University's commitment and influence in this area.**

## **UEMF Policies**

**The Euromed University of Fez is strengthening its governance through policies that promote transparency, ethics, and participation. It is committed to ensuring responsible and inclusive decision-making processes. Stakeholder engagement is a key element of this approach. The university adopts practices aimed at strengthening institutional trust. It also promotes values of justice and integrity. The Euromed University of Fez thus contributes to building effective institutions and participates in achieving Sustainable Development Goal 16.**

## Politique UEMF d'identification des Parties prenantes (version révisée 2025)



Définition (tirée de la norme « AA1000SES ») :

« Les parties prenantes (« Stakeholders ») sont les individus, les groupes d'individus ou les organisations qui ont un impact sur les activités, les produits et les services d'une organisation, et/ou qui peuvent être affectés par elles. »

Pour une organisation universitaire, les parties prenantes regroupent donc l'ensemble de ceux qui participent à sa vie (étudiants, enseignants-chercheurs, personnel administratif et technique, salariés, clients, fournisseurs, financeurs, ...), à son organisation (décideurs, élus, pouvoir public) et à son image (ONG, société civile, collectivité locale, média, ...).

Parties prenantes de l'UEMF selon ses statuts :

- Parties prenantes internes :
  - Décideurs : Membres des divers conseils
  - Personnel enseignant-chercheur
  - Personnel administratif et technique
  - Étudiants
- Parties prenantes externes :
  - État, représenté par différents ministères
  - Collectivités (région Fès-Meknès, Ville de Fès, ...)
  - Élus locaux
  - Acteurs économiques (entreprises membres de la Confédération Générale des Entreprises du Maroc, CRI, chambre de commerce et d'industrie, ...)
  - ONG / Associations / Communautés locales
  - Banques nationales ou internationales
  - Compagnies d'assurance
  - Média

The UEMF recognizes the importance of its stakeholders in the success of its missions. This policy defines the methods of dialogue, listening, and cooperation with students, teachers, institutional partners, and economic actors.



## UEMF Responsible Procurement Policy (Version 2025)



### Politique des achats responsables de l'UEMF Version 2025



La Direction Achats et Logistique a pour principal objectif de satisfaire les besoins des clients internes, en obtenant la meilleure performance des fournisseurs (Qualité / Coût / Délais / Services) dans le respect des ODD, de la réglementation en vigueur et en lien avec la stratégie générale de l'UEMF.

#### Mission de la fonction achat et logistique

De manière générale, la fonction achat et logistique a pour mission de :

- Conduire une veille marché régulière (ODD 8).
- Recueillir les besoins des clients internes tout en évitant la surconsommation en fin d'exercice (ODD 12).
- Décrire la procédure achats responsable et la diffuser en interne (ODD 4).
- Lancer les consultations, mener le sourcing et le choix des fournisseurs (ODD 12).
- Soutenir les acteurs économiques du territoire, associations à but non lucratif et entreprises sociales (ODD 8).
- Négocier les tarifs et les conditions d'achat (ODD 12).
- Passer les commandes (ODD 12).
- Assurer l'ensemble des opérations logistiques (ODD 12).
- Promouvoir des véhicules électriques et hybrides pour le transport interne des personnes/marchandises (ODD 11).
- Veiller au respect des règles, procédures et lois en vigueur (ODD 16).
- Veiller au respect des normes et déontologies du métier : équité, transparence, égalité des chances et absence de conflits d'intérêt (ODD 16).
- Intégrer des critères relatifs au développement durable et respect des droits de l'homme dans les règles de notation des fournisseurs et marchés (ODD 12).
- Encourager la mutualisation des équipements, notamment d'impression (ODD 12).
- Rationaliser les achats et sensibiliser les utilisateurs à une consommation responsable (ODD 12).
- Inscrire dans les clauses de passation des marchés le respect de l'environnement et la fin de vie des produits (ODD 12).
- Éviter autant que possible l'acquisition et l'utilisation de substances chimiques/toxiques, de matière plastique, d'articles jetables, d'appareils à piles et renforcer l'acquisition de luminaires à basse énergie (ODD 12, ODD 3).
- Promouvoir le recyclage et la valorisation des déchets (ODD 12).
- Donner la priorité dans ses achats aux :
  - Produits peu consommateurs d'énergie, d'eau, à coût de fonctionnement faible et à moindres frais de gestion des déchets (ODD 7, ODD 12).
  - Critères suivants : coût, qualité, disponibilité, conditions de livraison, service après-vente, respect de l'environnement et de la santé, bonne réputation du fournisseur (ODD 12).

With this policy, the UEMF is establishing a framework for ethical and sustainable procurement. It encourages the selection of suppliers who share values of transparency, social and environmental responsibility.



## Corporate Social Responsibility (CSR) Charter (Revised version 2025)



## 8. Bonne gouvernance



Adopter une gouvernance basée sur la transparence, l'intégrité, l'évaluation continue, et la reddition des comptes, en ligne avec les ODD 16 (Paix, justice et institutions efficaces).

## 9. Politique d'aide aux étudiants



Offrir un soutien financier, social et académique aux étudiants via des bourses, hébergement, et restauration, notamment pour les étudiants en situation de handicap ou en difficulté (ODD 4 et ODD 10).

## 10. Clauses environnementales



Promouvoir un campus éco-responsable, en réduisant l'impact environnemental à travers des pratiques telles que la gestion des déchets, l'utilisation d'énergies renouvelables et la lutte contre les gaz à effet de serre (ODD 12 et ODD 13).

## 11. Clauses sociales

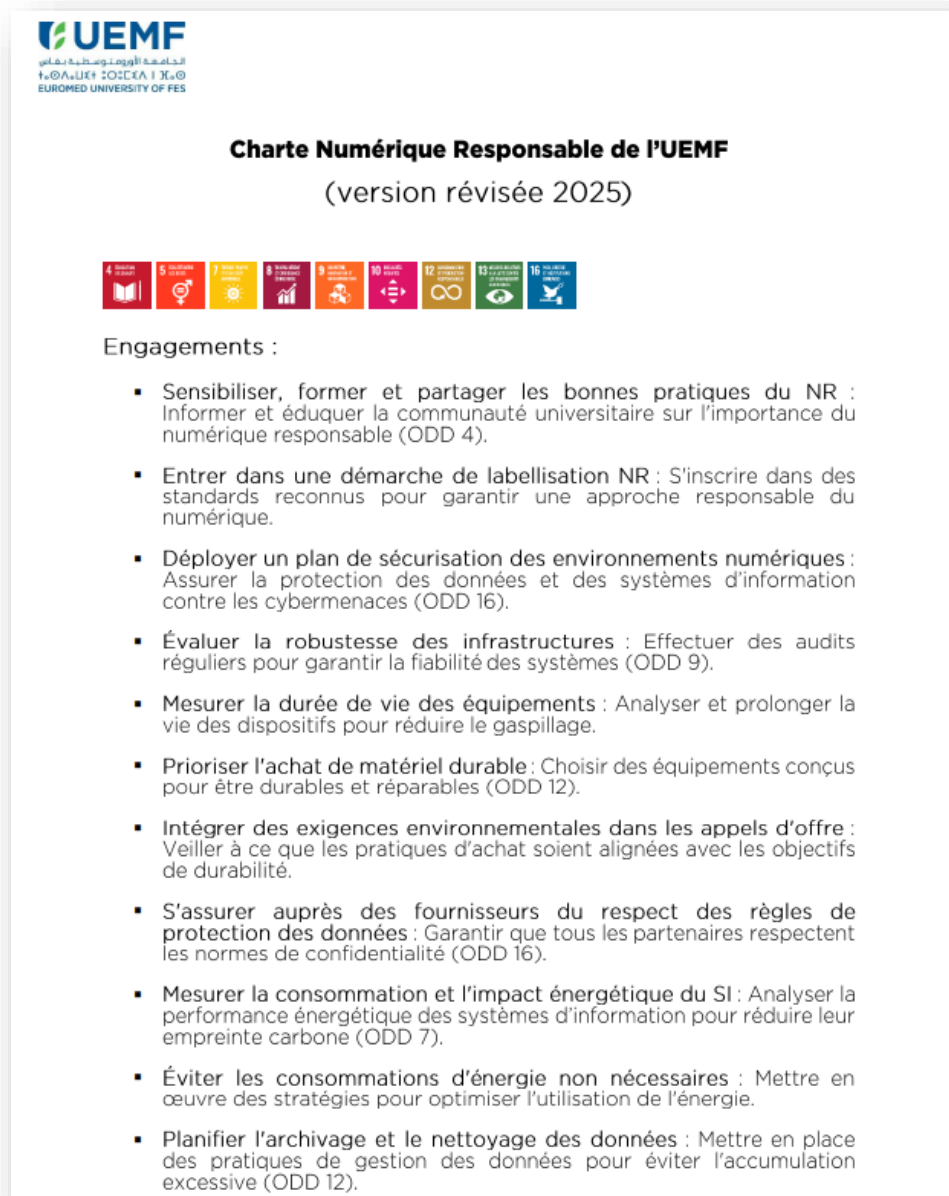


Se conformer aux législations marocaines en matière sociale et de travail, tout en sensibilisant notre personnel à la santé, la sécurité, et la lutte contre toute forme de discrimination ou de violence (ODD 8 et ODD 10).

La charte de Responsabilité Sociétale de l'UEMF est diffusée au sein de l'université et auprès de ses partenaires. Elle est régulièrement évaluée et mise à jour dans une démarche d'amélioration continue.

This charter formalizes the integration of social responsibility at the heart of the UEMF's missions. It outlines concrete commitments in the areas of ethics, governance, respect for the environment and contribution to sustainable development.





Digital technology plays a central role at UEMF, but its use must be responsible. This charter defines best practices regarding digital tools, data security, and reducing environmental impact.



## **E-SDG**

**As part of its commitment to SDG 16 – Peace, Justice and Strong Institutions – UEMF is developing a range of training programs that contribute to skills development in the fields of law, political science, governance, cybersecurity, and the humanities and social sciences. Through its various institutions and programs, the University prepares students for the challenges related to justice, governance, data protection, digital security, human rights, conflict management, and the development of inclusive and resilient societies.**





## 1. PREPARATORY CYCLE

The Integrated Preparatory Cycle at the School of Digital Engineering and Artificial Intelligence is designed to provide students with in-depth scientific and technical training, enabling them to access the various digital engineering tracks. This program combines courses in computer science, electronics, applied mathematics, and humanities and social sciences, in order to lay a solid foundation for the rest of their studies in the engineering cycle.

## 2. ENGINEERING PROGRAM

Sectors:

- Artificial Intelligence (AI)
- Robotics and Cobotics
- Big Data Analysis
- Information Technology and Cybersecurity
- Full Stack and Multimedia Engineering

## 3. MASTER'S PROGRAM

ICT Security and Artificial Intelligence  
(dual degree program with George Washington University) \*

The Information Technology & Cybersecurity sector contributes to the security of information systems, data protection, digital risk management and organizational resilience.





**MISSION & OBJECTIF**

L'Institut EuroMed des Sciences Juridiques et Politiques offre une formation professionnelle, pluridisciplinaire et reconnue. Le partenariat de l'Institut avec l'Université Paris 1 Panthéon-Sorbonne nous permet de garantir à nos étudiants une double diplomation avec leurs cursus euro-méditerranéens. À l'Institut EuroMed des Sciences Juridiques et Politiques, nous formons des juristes de très haut niveau avec une expertise développée en sciences politiques et en droit des affaires.

La quatrième et cinquième année de l'Institut EuroMed des Sciences Juridiques et Politiques sont des années de spécialisation et de professionnalisation.

**COMPÉTENCES GÉNÉRALES**

Fondamentaux des sciences politiques, du droit, des institutions politiques, des relations internationales et de l'économie de l'espace Euro-Méditerranéen - Introduction à la science politique, Introduction générale au droit, Géopolitique EuroMéditerranéenne, Histoire et Civilisation de la Méditerranée.

Introduction au Droit Civil, et Histoire des idées politiques.

Outils académiques pour le développement de l'esprit critique et de synthèse, la prise de parole, la construction d'arguments, le travail en équipe et les méthodes d'enquête et d'analyse. Ces compétences sont acquises via des Conférences de Méthode encadrées par des enseignants-chercheurs et des professionnels internationaux.

Les enseignements sont dispensés en plusieurs langues.

**MOBILITÉ À L'INTERNATIONAL**

La mobilité à l'international est une bonne opportunité qui permet à nos étudiants, non seulement l'approfondissement de leurs apprentissages et l'obtention d'une double diplomation, mais aussi de baigner dans un contexte culturel et civilisationnel des plus importants de l'histoire de la Méditerranée. Ainsi, ils développent de nouvelles compétences et se préparent pour relever les défis sociétaux.

Grâce au partenariat développé avec des institutions internationales, les étudiants bénéficient d'une expérience à l'étranger de 12 mois de mobilité académique en 3<sup>ème</sup> année et de 6 mois de stage ou projet de fin d'études en 5<sup>ème</sup> année.

## 1. BACHELOR'S DEGREE PROGRAM

The Bachelor's degree in Political and Legal Sciences offers a multidisciplinary education in social sciences, law, and political science. After a common core curriculum in the first two years, students choose a specialization in either political science or legal sciences. It prepares students for Master's level studies as well as careers in public administration, local government, research and consulting, communications, journalism, and the non-profit sector. The third year is dedicated to a selective international exchange program.

## 2. MASTER'S PROGRAM

At the Master's level, the Institute offers a diverse range of courses in political science and legal science, with several specializations:

- Master's Degree in Mediterranean and African Politics –double degree with the University of Paris 1 Panthéon-Sorbonne
- Master's Degree in Conflict Management and the Alliance of Civilizations
- Master of Economic and Social Administration– relocated from the University of Toulouse Capitole
- Master's Degree in Business Law– Sorbonne Law School
- Master's Degree in Digital Law
- Master's Degree in Sports Law

## 3. DOCTORAL CYCLE

Graduates of Masters programs in political science and law with a research profile could apply to pursue doctoral studies with the possibility of joint supervision with the University of Paris 1 Panthéon-Sorbonne.





### 1. BACHELOR'S DEGREE PROGRAM

- Bachelor's Degree in Translation
- Bachelor's Degree in Social Sciences and Health Management

### 2. MASTER'S PROGRAM

- Master's Degree in Corporate and Institutional Communication
- Master's degree in Translation Studies
- Master's Degree in Clinical Psychology and Psychotherapy
- Master's Degree in Applied Foreign Languages (LEA): Intelligence and Ecosystems
- Innovators in Europe (Double degree program with the University of Strasbourg)

### 3. DOCTORAL PROGRAM

The top graduates of the Master's program are admitted to the doctoral program at UEMF or a partner university, receiving a monthly stipend. Research in the humanities and social sciences focuses on eight main themes:

- Heritage and heritage-making in Euro-Mediterranean societies;
- Mobility in the Euro-Mediterranean area;
- Euro-Mediterranean cities and societies;
- The Shattered Museum, a new approach to heritage mediation;
- Teaching Spanish as a foreign language;
- Language teaching and interculturality;
- A chair in "Human Rights" in partnership with the CNDH;
- Social sciences applied to environmental management



## Research, Innovation & Entrepreneurship

### Research topics - Doctoral cycle

As part of the Euromed University of Fez's contribution to the SDGs, a selection of doctoral research topics related to SDG 16 has been identified. This work focuses in particular on governance, transparency, law, justice, peace, security, public institutions, citizen participation, and conflict management.

The table below presents the main research topics contributing to this objective.

| Thesis Subject                                                                                                                                                                                                        | related SDGs |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|
| Water Governance for Development in Morocco. The Implementation of IWRM (Integrated Water Resources Management) as a Public Action Modality                                                                           | SDG 16       |
| NLP-Based Detection of Insider Threats and Prevention of Data Breaches                                                                                                                                                | SDG 16       |
| The Transfer of a Company in Difficulty Under Comparative French and Tunisian Law                                                                                                                                     | SDG 16       |
| The Dynamics of Mediterranean Relations in the Face of the Strategic Challenges of Our Time: Co-Development, Interculturality and Security                                                                            | SDG 16       |
| Debt Restructuring Under Moroccan Law in the Light of French Law                                                                                                                                                      | SDG 16       |
| From Traditional Democracy to Digital Governance in Moroccan Public Administration Issue of Transparency and Citizen Participation                                                                                    | SDG 16       |
| The Role of Internal Auditing in Strengthening Governance, Transparency, and Academic Performance in Moroccan Universities                                                                                            | SDG 16       |
| Morocco's Country Brand: Supporting the Country's Sovereignty and Creating Economic Opportunities Through Digital Content Production, International Digital Influencers and Targeting International Digital Audiences | SDG 16       |
| The Protection of Category Interests Following the Sale of a Company in Difficulty Under Comparative French and OHADA Law                                                                                             | SDG 16       |
| The Impact of Collective Proceedings on Debt Collection Litigation Under OHADA Law                                                                                                                                    | SDG 16       |
| Civilization, Culture, and Religion in Perceptions Between East and West: Analysis of Identity Constructions in the Digital Age                                                                                       | SDG 16       |
| Migration Governance in Africa in the Light of the Partnership with the European Union: Towards a North-South Co-Development Dynamic                                                                                  | SDG 16       |
| Digital, Electronic Acts and Their Impact on Notarial Practice and Authentic Instruments: A Comparative Law Study Between Morocco and France                                                                          | SDG 16       |
| Secured Debts in Collective Proceedings: A Comparative Analysis of French and OHADA Law                                                                                                                               | SDG 16       |
| Morocco's Accession to the Organization for the Harmonization of Business Law in Africa (OHADA): Realities, Challenges, and Prospects                                                                                 | SDG 16       |

| Thesis Subject                                                                                                                                                                | related SDGs |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|
| A Study and Conception of an Optimized and Secure Routing Protocol for IoT Platforms using Artificial Intelligence Algorithm                                                  | SDG 16       |
| Leveraging Large Language Models for Enhanced Intrusion Detection Systems                                                                                                     | SDG 16       |
| Plurality, Migration, and Intercultural Policy in the Euro-Mediterranean and African Space                                                                                    | SDG 16       |
| Equity financing in the OHADA area: a comparative analysis of French, Luxembourg and Mauritian law                                                                            | SDG 16       |
| Governance and regulatory challenges related to digital technologies in the context of peace and conflict                                                                     | SDG 16       |
| Impact of new technologies (social networks, artificial intelligence) on conflict management                                                                                  | SDG 16       |
| World order and international organizations facing conflicts and humanitarian crises: an analysis of their effectiveness and limitations in the current international context | SDG 16       |
| Universal transfer of assets in company mergers under Moroccan law                                                                                                            | SDG 16       |
| The challenges of peace and security in the Sahel and their geopolitical and economic impacts                                                                                 | SDG 16       |
| The Impact of Climate Change on Migration and Regional Conflicts                                                                                                              | SDG 16       |
| Media and Societies: What Impact on Governance Systems in Africa and the Mediterranean                                                                                        | SDG 16       |
| Media and University in Africa: What governance for What Results?                                                                                                             | SDG 16       |



## Events

### Academic events

#### Arbitration Market: Lecture by Professor Walid BEN HAMIDA



The Euro-Mediterranean University of Fez (UEMF) was honored to host Professor Walid Ben Hamida for a high-level lecture on "The Arbitration Market," reflecting its commitment to promoting intellectual openness and academic dialogue. During his presentation, he offered an in-depth analysis of the legal foundations, economic mechanisms, and strategic challenges of arbitration in a globalized context. Rich in examples and comparative perspectives, his presentation enabled students to gain a comprehensive understanding of the subject. The interactive discussions further strengthened their critical thinking skills. The UEMF expressed its sincere gratitude for the quality and scope of this presentation.



## Roundtable: Rethinking the question of the State



Thinking about the State means questioning one of the oldest and most complex human constructs. It was to this exercise that Professor Mohamed El Maazouz, a political anthropologist, devoted himself during a round table bearing the title of his latest work, "On the State," organized jointly by the United Nations Chair - Alliance of Civilizations and the ICESCO Chair "Arts, Societies and Civilizations."

Through a historical, philosophical and anthropological approach, Professor El Maazouz revisited the genesis and metamorphoses of the modern state, questioning its relevance in the era of contemporary upheavals: globalization of flows, recomposition of politics and transformations of living together.

This exchange, rich in perspectives and nuances, offered a space for fruitful dialogue between researchers and students around a central question: how to rethink the State in light of the changes in our societies and the challenges of the globalized world, and consider its resilience in the face of contemporary upheavals?

A moment of high intellectual caliber, illustrating the commitment of the two organizing chairs to dialogue between civilizations, critical thinking and the promotion of knowledge as a vector of unity and mutual understanding.



## Plato and Civic Ethics: A lecture by Dr. Rachid Achachi



Continuing its series of lectures, the University organised a meeting led by Professor Rachid Achachi, dedicated to the contribution of Platonic thought to reflection on civic ethics.

Based on a reinterpretation of Plato's writings, the presentation addressed essential themes such as justice, shared responsibility, and the role of the citizen in the structuring of the city-state. The analysis transcended the historical framework of this philosophy to demonstrate its relevance to contemporary social and civic challenges.

Professor Rachid Achachi emphasized that civic ethics, far from being an imposed norm, is forged through education, intellectual inquiry, and the active involvement of citizens. This perspective paves the way for a dynamic understanding of philosophy, viewed as a catalyst for reflection and engagement.

The meeting concluded with an interactive exchange with the public, marked by the diversity of contributions and the quality of discussions, demonstrating the interest shown in this topic by the academic community.





## Artificial Intelligence and Divine Understanding: A lecture by Professor Dominique Bourg



As part of its lecture series for the 2025-2026 academic year, the Euromed University of Fez organised a conference dedicated to the links between artificial intelligence, human thought and spiritual questioning, offering a space for reflection on contemporary transformations in the relationship to knowledge in the digital age.

Led by Professor Dominique Bourg, philosopher and honorary professor at the University of Lausanne, this presentation offered a philosophical reading of the issues raised by the development of intelligent technologies, addressing the limits of technological rationality as well as the place of humans in the face of current scientific and societal changes.

Through this conference, participants were invited to question the boundaries between human intelligence and artificial intelligence, through reflections on the notion of understanding, the quest for meaning and new forms of understanding the world in a context marked by technological acceleration.

This meeting is part of the UEMF's desire to promote interdisciplinary dialogue and critical thinking, by fostering academic exchanges around major contemporary philosophical, scientific and societal issues.



## A new culture to rethink the world: a lecture by Professor Mohamed Zinelabidine



As part of our Conference Series, we had the honor of welcoming Professor Mohamed Zinelabidine, Director of Culture and Communication at ICESCO, for a conference entitled: "A new culture to rethink the world".

Through a dense and inspiring intervention, Mr. Zinelabidine offered an in-depth reading of contemporary cultural changes and the fundamental role of culture in building more conscious, inclusive societies open to dialogue.

The conference highlighted the role of the artist in our societies, the structural, economic, and symbolic challenges they face, and the reasons why it remains difficult today to make a living fully from culture and art. It offered a clear-eyed reflection on the social, institutional, and economic recognition of artistic professions.

In front of an audience of students, researchers and teachers, this meeting opened a space for rich dialogue around culture as a force for thought, engagement and social transformation, reaffirming its central role in the dynamics of human development and intercultural cooperation.



## The Philosophy Encounters: the university at the heart of intellectual debate in Fez



From February 9 to 11, 2026, the Euromed University of Fez hosted the 11th<sup>e</sup> edition of the Philosophy Rendez-vous, on the theme "Ambivalence of passions. Where is the world headed?" This event, in partnership with the French Institute of Morocco, transformed different spaces in the city into places for reflection and debate, bringing together philosophers, researchers, artists and intellectuals.

Through conferences, workshops, public debates, and readings, the event fostered dialogue between academia and society, promoting critical thinking, understanding of social and cultural transformations, and the development of informed citizens. The Euromed University of Fez reaffirmed its role as an intellectual hub, open to exchange, the dissemination of knowledge, and cultural engagement.



## Decade of Excellence: UEMF celebrates its 585 new award winners



The Euromed University of Fez celebrated the graduation of its tenth class, bringing together more than 2,000 people to honor 585 graduates: 267 engineers, 125 architects and designers, and 193 graduates in Business, Law, Political Science, and Humanities and Social Sciences. The ceremony highlighted the students' perseverance, the support of their teachers and families, and the university's commitment to its youth. Academic, diplomatic, and institutional figures were in attendance. In his address, President Professor Mostapha Bousmina encouraged the graduates to transform obstacles into opportunities. The event celebrated not only academic achievement but also the promise of a generation ready to innovate and contribute to progress.





## New class graduates in Political Science – Sorbonne-UEMF track



The graduation ceremony for the Bachelor of Political Science, Sorbonne-UEMF track, marked the culmination of a demanding international curriculum, based on academic rigor, commitment and intellectual openness.

The graduates received their diplomas in the presence of their teachers, who had guided them throughout their studies. The ceremony was held in the presence of the Director of the Institute of Legal and Political Sciences at the Euromed University of Fez, Professor Kamal Kajja, as well as Professors Julien Fretel, Bertrand Simon, Philippe Marchesin, Asmae Kasimi, Mounia S., and Marie-Pierre W., who commended the students' dedication, commitment, and perseverance since the beginning of the program.

Welcoming students of different nationalities, this program fully embodies the spirit of the Sorbonne-UEMF partnership, offering a multicultural and demanding education designed to train individuals capable of analyzing and understanding contemporary political issues.

The Euromed University of Fez extends its congratulations to all the award winners and wishes them every success in the continuation of their academic and professional careers.



## 2025 AFCON: The Euromed University of Fez at the heart of the debate on soft power, identity and governance of African football



On January 5, 2026, the Euromed University of Fez, in partnership with the AFCON Organising Committee, organised a conference-debate entitled "CAN 25: soft power, identity and governance of African football".

Before nearly 600 participants, experts, academics, and institutional leaders discussed the role of the 2025 Africa Cup of Nations (AFCON) as a catalyst for international influence, African cooperation, and the sustainable development of sports infrastructure. Discussions also addressed the ethical and governance challenges facing African football.

Through this initiative, the UEMF confirms its role as an academic platform for strategic reflection on major contemporary sporting issues and on the future of African football.



## Ibn Khaldun: A foundational thought at the crossroads of disciplines



As part of its lecture series for the 2025-2026 academic year, the Euromed University of Fez organized a conference entitled “Ibn Khaldun, an unclassifiable thinker”, led by Professor Abdessalam Cheddadi, professor and researcher in philosophy at the Institute of Scientific Research of the University of Rabat.

This presentation allowed participants to explore the richness of Ibn Khaldun’s work, whose thought lies at the crossroads of history, sociology, and philosophy. Considered one of the forerunners of the social sciences, he offered an innovative analysis of the dynamics of societies, power structures, and the cycles of civilizations.

The conference also highlighted the contemporary relevance of his work, whose concepts continue to inform current social and political changes, attesting to the universal dimension of his intellectual legacy.

Marked by lively exchanges, this meeting provided a space for reflection on the foundations of Khaldunian thought and its lasting influence in the field of human and social sciences.

Through this series of conferences, the UEMF continues its commitment to the dissemination of knowledge, academic dialogue and intellectual openness, by proposing themes situated at the crossroads of disciplines.





## Aesthetics, domination, and artificial intelligence: rethinking the power of images in the contemporary era



Aesthetics, domination, and artificial intelligence: rethinking the power of images in the contemporary era. As part of our lecture series for the current academic year, we organized a conference entitled "The notion of aesthetics and domination, from the 7th art to AI," led by Professor Fouad Souiba, writer and director.

In this presentation, Professor Fouad Souiba offered an in-depth reflection on the close links between aesthetics, representation, and power relations, tracing their evolution from classical cinematic language to new forms of expression shaped by artificial intelligence. Drawing on references from the world of film and contemporary digital transformations, he demonstrated how images are not limited to an artistic dimension, but constitute genuine tools of influence, capable of structuring collective imaginations, shaping perceptions, and sometimes reproducing or challenging forms of domination.

The conference also explored the profound changes brought about by AI in the processes of image creation, dissemination, and reception, thus opening up a discussion on the ethical, cultural, and societal issues related to these new technologies. Rich in exchanges and perspectives, this meeting examined the evolving ways we see in the digital age, highlighting the structuring role of images in contemporary dynamics.



## Euro-Mediterranean dialogue and youth engagement for a sustainable future



During Kaja Kallas' official visit to the Euromed University of Fes, a conference and interactive exchange were organized for students of various nationalities. This meeting addressed several key themes related to international security, regional stability, Euro-Mediterranean dialogue, and the central role of youth in building a sustainable and inclusive future.

The discussions highlighted the importance of education, international cooperation, and civic engagement in promoting peace and sustainable development. Through this initiative, the UEMF strengthened its role as a space for intercultural dialogue and strategic reflection, while also promoting the active participation of young people in global transformation.



## Changing our perspective on disability: towards an inclusive and equitable university.



As part of our Conference Series, the Euromed University of Fez organized a conference entitled: "Changing perspectives on disability: the inclusive university, a lever for equity and excellence", led by Dr. Khalid Benhassan and Professor Hajjoui Abderrazak.

Through this meeting, the speakers offered an in-depth reflection on the challenges of inclusion in higher education, highlighting the central role of the university in promoting equal opportunities and valuing all talents.

Drawing on their expertise in public health, rehabilitation and support for people with disabilities, they emphasized the need to move beyond traditional approaches to build more accessible, inclusive and tailored academic environments that reflect the realities of each individual.

The conference also provided an opportunity to examine perceptions of disability, inviting a renewed perspective based on inclusion, dignity and recognition of abilities, rather than limitations.

Rich in exchanges and perspectives, this meeting highlighted the importance of placing inclusion at the heart of university policies, as a lever for equity, but also as a factor of excellence and social transformation.



## Morocco, the challenge of power: Mr. Abdelmalek Alaoui tells us more at the UEMF



As part of its mission to promote academic excellence, intellectual dialogue, and engagement with major contemporary issues, the Euromed University of Fez (UEMF) organized a discussion and debate around the book "Morocco, the Challenge of Power" by Abdelmalek Alaoui, a Moroccan essayist and economist. Moderated by Professor Taoufik Ouazzani Chahdi, Advisor to the University President, this scientific and cultural event brought together students, faculty, administrative staff, and members of the university community for a forum for exchange and reflection on the economic, geopolitical, and strategic transformations of the Kingdom of Morocco.

During this meeting, the author presented the main themes developed in his book, including Morocco's historical evolution since independence, the structural reforms that have shaped its development, the dynamics of economic and diplomatic openness, and the challenges related to competitiveness, sovereignty, innovation, and integration within a rapidly changing international environment. The discussions allowed for an analysis of the factors that have contributed to the country's institutional stability, its resilience in the face of crises, and its growing prominence on the regional and international stage.

The event provided a unique opportunity for students to compare their academic knowledge with the experience of a recognized expert, while simultaneously developing their critical thinking, analytical skills, and understanding of the strategic issues shaping Morocco's future. The discussions also raised awareness of governance, sustainable development, innovation, leadership, and responsible citizenship.





## Youth Debate the UEMF: to consider the link between the individual and collective ethics in Moroccan society



As part of its mission to promote academic dialogue, citizenship, and youth engagement on major societal issues, the Euromed University of Fez (UEMF) organized the EUROMED Youth Debate on the theme: "Individual and Collective Ethics in Morocco: What Correlation for What Societal Project?" This event brought together students from the Faculty of Humanities and Social Sciences (FSHS), the Euromed Business School (EBS), and the Institute of Legal and Political Sciences (ISJP) to foster critical reflection and discussion on the challenges of living together, citizenship, and collective responsibility.

Through a series of thematic panels, participants analyzed the relationship between individual behaviors and collective values in contemporary Moroccan society. The discussions explored notions of citizenship, freedom, social cohesion, public order, and individual responsibility, while also considering the social, economic, and cultural transformations that influence behaviors within the community.

The discussions also focused on factors that could strengthen collective ethics, civic engagement, and mechanisms that promote greater social cohesion. Students were invited to suggest avenues for reflection and solutions aimed at promoting respect for shared values, civic participation, and the development of a more inclusive and equitable society.



## Final Year Project (FYP) defenses of the 2nd cohort of the Master's program "Conflict Management and Alliance of Civilizations"



Final Year Project (FYP) defenses of the 2nd cohort of the Master's program "Conflict Management and Alliance of Civilizations", at the Euromed University of Fes. A decisive step for our students, future experts in intercultural dialogue and diplomacy, who present the fruit of two years of academic and professional commitment.

This master's program is:

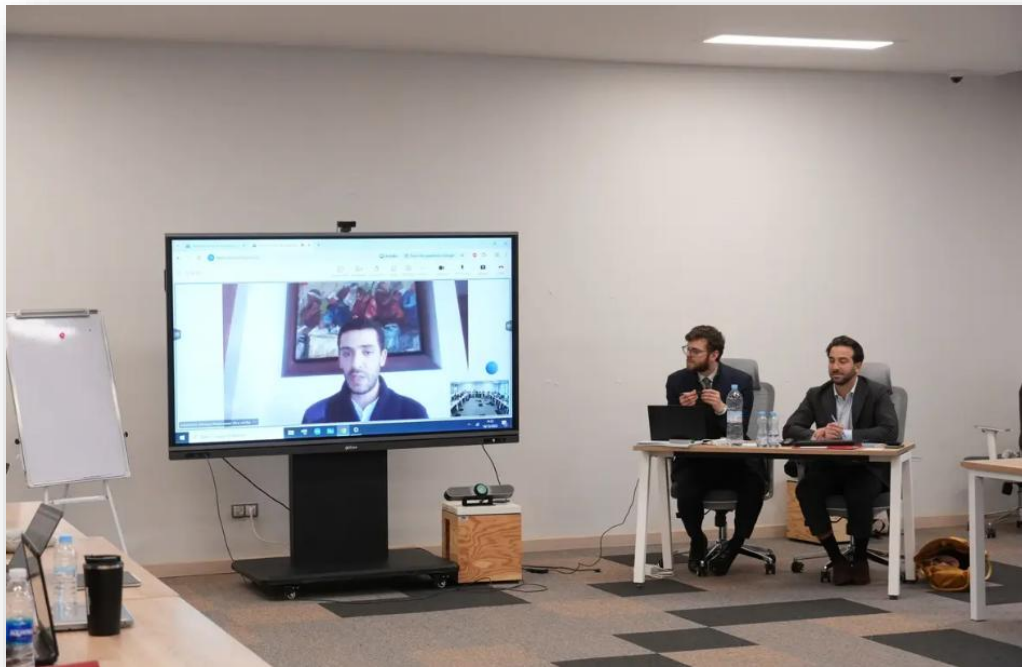
- ◆ Supervised by the United Nations Chair for the Alliance of Civilizations
- ◆ Awarded by UNAOCF! Congratulations to the students for the quality of their work and their exemplary commitment!





## Scientific seminars & conferences

### Practical seminar on CSR and Compliance at the Euromed University of Fez



On December 17 and 18, 2025, the Euromed University of Fez organized a practical seminar dedicated to Corporate Social Responsibility (CSR) and Compliance, in partnership with the University of Paris 1 Panthéon-Sorbonne and the international firm Hughes Hubbard & Reed LLP.

For two days, students, teachers, and professionals exchanged ideas on governance issues, the fight against fraud and corruption, and the practical implementation of CSR in business. The sessions combined expert presentations, feedback from experience, and practical case studies, while also raising students' awareness of the principles of the United Nations Global Compact.

This seminar illustrates UEMF's commitment to providing training aligned with international standards and professional realities in ethics and governance.



## Rihab Forum: Rethinking the City at UEMF



The Euromed University of Fez welcomed Professor Pascal Le Brun-Cordier, associate professor at the Sorbonne School of Arts and co-founder of the Cultural Urbanism Movement, for a conference entitled "The Gold of Links: How to Breathe More Life into Our Cities".

Organized as part of the first Rihab Forum, this meeting provided a space for reflection on the role of human connections in the vitality of contemporary cities. The Professor emphasized the importance of designing urban spaces as places of conviviality, creativity, and solidarity, capable of strengthening community life and encouraging civic participation.

For students of the School of Architecture, Design and Urbanism (EMADU), this conference was a privileged opportunity to explore new approaches to urbanism, integrating culture and emotion as essential levers of a more humane and vibrant city.

The discussions allowed for the exploration of concepts such as the relational city and cultural urbanism, highlighting the role of the social and artistic dimension in shaping the territories of tomorrow.



## Third Summit of Young Africans and Euro-Mediterraneans of the Euromed University of Fez: Headquarters of the Academy of the Kingdom, Rabat, January 19, 2026



The Euromed University of Fez organised, under the supervision of the United Nations Chair for the Alliance of Civilisations and in partnership with the Academy of the Kingdom of Morocco and the Hassan II Academy of Sciences and Techniques, the third Summit of African and Euro-Mediterranean Youth on January 19, 2026 in Rabat.

Dedicated to civic engagement and the pluralism of values, the event brought together young people from over 40 nationalities, experts, and Moroccan and international institutional leaders. Discussions focused on citizenship, living together, solidarity, diversity, values education, and contemporary challenges, particularly in the age of hyperconnectivity.

Organised in the form of plenary sessions, the summit concluded with recommendations formulated by the students, giving rise to the UEMF's "Call for the Future", in favour of strengthened civic engagement and a more harmonious society.



## Trade secrets at the heart of the Franco-Moroccan dialogue



The Euromed University of Fez organized a study day dedicated to trade secrets, in partnership with the Henri Capitant Association and the Sorbonne Law School's Moroccan branch. Led by Professor Valérie Malabat (University of Bordeaux) and Professor François-Xavier Lucas, the event brought together academic and professional experts to discuss the legal and economic challenges related to the protection of strategic information.

Structured around three roundtables focusing on the legal foundations, practical challenges for businesses, and litigation aspects, this meeting provided a deeper understanding of the trade secret protection framework. Students in the Sorbonne-UEMF Master's program in Business Law benefited from enriching discussions based on comparative and international perspectives.

This initiative is part of Franco-Moroccan academic cooperation and illustrates the UEMF's commitment to providing excellent legal training that is open to international issues and economic realities.





## Franco-Brazilian Restructuring Days: Expertise and International Cooperation at the UEMF



Three days of expertise, dialogue and international cooperation within the UEMF.

The University hosted the Franco-Brazilian Restructuring Days this week, a major event organized by the Sorbonne Law School at UEMF. This meeting brought together professors, judges, researchers and practitioners to discuss contemporary issues of restructuring and insolvency from a comparative perspective.

Throughout the sessions and roundtables, participants analyzed the outcomes of insolvency proceedings in France and Brazil, the safeguard and recovery plan mechanisms, and the role and rights of shareholders in difficulty. These fruitful discussions highlighted the diversity of legal approaches and the challenges common to both systems.

This edition was also marked by a highlight: the visit to the Al-Qaraouiyyine Library, considered the oldest in the world. A powerful symbol of the link between history, knowledge, and innovation, perfectly aligned with the Euro-Mediterranean and African mission of the UEMF.

The Restructuring Days concluded with a summary roundtable discussion, allowing for the identification of common perspectives and the strengthening of academic collaborations between France, Brazil, and Morocco. This was followed by the presentation of certificates to participants and the graduation ceremony for students of the Sorbonne-UEMF Master's program in Business Law.





## Arbitration Colloquium Arab Countries & OHADA: launch of the first day at the UEMF.



This morning, we launched the 1st edition of the Arbitration Colloquium between Arab Countries and OHADA, organized by the Sorbonne Law School – UEMF, in partnership with the Henri Capitant Association.

This first day marks the beginning of two days of discussions bringing together practitioners, academics and renowned experts, around the major issues of international arbitration in Arab countries and the OHADA zone.

This symposium stands out as a true space for dialogue and sharing, promoting the confrontation of expertise and the strengthening of bridges between Arab and African legal cultures.

We thank all the speakers, participants and partners for their commitment and contribution to the success of this first day.



**At the Euromed University of Fez, the “Mediterranean 2026” Prizes recognize figures committed to peace, dialogue and humanism.**



As part of the Euromed University of Fez meetings on the Alliance of Civilizations, the “Mediterranean 2026” Awards ceremony honored individuals and institutions committed to peace, intercultural dialogue, international cooperation, and human development. Organized around the theme of artificial intelligence and the future of human civilization, the ceremony highlighted the importance of technological progress grounded in ethical, humanist, and solidarity-based values.

The awards recognized initiatives that contribute to bringing people closer together, promoting moderation, sharing knowledge, and developing an inclusive and sustainable vision of international relations. Through this event, the UEMF reaffirms its role as an academic and cultural space that fosters dialogue between civilizations, reflection on major contemporary challenges, and the building of a future based on peace, cooperation, and responsible innovation.



## Introductory seminar on Nudge: an exploration of the mechanisms at the heart of decision-making



Yesterday, we organised a seminar dedicated to the introduction of Nudge, bringing together students, teachers and participants around the contributions of behavioural sciences in understanding and guiding individual and collective decisions.

Hosted by Adil Gazali Ahmed Dahhouki Yacoub Diftar, Professor Mohcine Zouaklmane Elhadart, this seminar allowed us to explore the cognitive foundations, behavioral biases and mechanisms that influence our choices, putting their applications into perspective in various contexts.

Discussions focused in particular on the integration of Nudge into public services, the training of engineers and the challenges of sustainable mobility, illustrating the potential of these approaches to design more effective policies and solutions, in line with the real behaviors of individuals.

A true space for reflection and dialogue, this seminar gave rise to enriching discussions, promoting the cross-fertilization of expertise and a better understanding of the interactions between science, engineering and public action.

An academic event that is fully in line with the UEMF's dynamic, aiming to promote innovative and interdisciplinary approaches to contemporary challenges.





**At the UEMF, the 4<sup>e</sup> The Fes Restructuring Days edition brings together the leading voices of the sector**



The Euromed University of Fez organized the 4<sup>th</sup> eJournal editionees Restructuring of Fes, aeventinternational meeting dedicatedetoeddevelopments in the law of companies in difficulty and modern restructuring mechanisms. Organised in partnership with the Sorbonne Law School, this meeting brought together more than 300 participants from Europe and Africa, including judges, lawyers, experts, researchers, students and professionals from the legal and economic sector.

Over two days, discussions focused on several themes related to cross-border restructuring, mechanisms for preventing business difficulties, governance, and new legal and economic resilience frameworks. The event also fostered dialogue between academic approaches and professional practices on an international scale.

Through this initiative, the UEMF confirms its commitment to academic excellence, international cooperation and the development of spaces for reflection on major contemporary legal and economic transformations.



## Doctoral activities

Doctoral Thesis Defense in "Governance and Development" by Ms. Adjoba Audrey Paule N'ZE



This thesis examines institutional factors that explain differences in implementing the SDGs across territories, especially in Africa. It argues that sustainable development effectiveness depends more on local governance frameworks than on adopting universal standards.

After a literature review and bibliometric study, three key factors are identified: national institutional architecture, multi-stakeholder governance mechanisms, and the need for a multi-scalar approach. A theoretical framework based on regulation theory explains how institutional complementarity creates historical dependencies shaping governance.

Two case studies (Fez-Meknes region in Morocco and the Autonomous District of Abidjan in Côte d'Ivoire) reveal very different governance, financing, and intervention models. A qualitative analysis grid compares practices and shows that institutional logic and local power relations determine territorial trajectories more than compliance with master plans.





## Cultural activities

### Yennayer at the UEMF: a vibrant celebration of traditions and community



On the occasion of Yennayer, the campus of the Euromed University of Fez came alive to the rhythm of Amazigh traditions, celebrating a living culture deeply rooted in sharing and diversity.

Throughout the day, art, food, and music filled the university spaces, offering the university community a vibrant and emotionally rich experience. Artistic performances, cultural expressions, and convivial moments fostered a dialogue between heritage and modernity in a festive and inclusive atmosphere.

More than just an event, Yennayer at UEMF was a true time of gathering, highlighting the values of community, transmission and openness that enrich life on campus.

A memorable day, marked by culture, creativity and community spirit.



## A memorable final experienced collectively on our Eco-campus



During the Arab Cup 2025 final between Morocco and Jordan, the university's eco-campus was the setting for a powerful moment of gathering and sharing. Students, faculty, and administrative staff came together to watch this decisive match in an atmosphere filled with enthusiasm and conviviality.

Throughout the match, the emotion was palpable: every action, every goal sparked passionate reactions, reflecting the deep attachment of the university community to the Moroccan national team. This collective mobilization made the final a true highlight of campus life, strengthening the bonds between the different components of the university.

Morocco's victory, following an intense and thrilling final, sparked a spontaneous and unifying celebration. This moment of shared joy exemplified the values of cohesion, solidarity, and collective pride that drive our institution. Beyond the sporting result, this event underscored the campus's role as a space for living, exchanging ideas, and building an engaged and united community around meaningful experiences.



## End-of-year celebration: a dinner of sharing and conviviality



As part of its commitment to fostering community and intercultural dialogue, the Euromed University of Fes organized an end-of-year dinner for its international staff. This gathering celebrated the values of diversity, respect, and cohesion that underpin the University's identity, while also providing a special setting for conversation, laughter, and convivial moments.

The academic and administrative staff, accompanied by their families, shared a unique moment around a communal table. The evening was enlivened by enriching discussions, moments of dancing and lightheartedness, perfectly illustrating the spirit of community and cultural richness that characterize the UEMF campus.

Through this initiative, the Euromed University of Fes reaffirms its commitment to an inclusive and supportive community, where sharing and exchanges contribute to strengthening human ties and the sense of belonging.





## A moment of sharing, celebration and conviviality at the heart of the UEMF



To mark the holy month of Ramadan, the Euromed University of Fez organized a convivial iftar, bringing together members of its university community in a warm and unifying atmosphere. This event also coincided with International Women's Day, providing a wonderful opportunity to celebrate the women of UEMF, recognizing their commitment, contributions, and essential role within our academic ecosystem.

In an atmosphere of sharing, kindness and conviviality, the academic and administrative staff came together for a special moment, illustrating the spirit of solidarity and human values that drive the UEMF family.

Beyond a simple iftar, this meeting reflects the UEMF's commitment to strengthening ties within its community and to celebrating meaningful moments at the crossroads of our cultural, social and human values.



## UEMF's Got Talent: a 6<sup>e</sup>an edition dedicated to talent, creativity and emotion



The Euromed University of Fez vibrated to the rhythm of the 6th<sup>e</sup> edition of UEMF's Got Talent, an event that has become an essential part of student life and celebrates creativity, the diversity of artistic expressions and the talents of its university community.

Bringing together numerous participants and an enthusiastic audience, this latest edition offered an evening rich in emotion and captivating performances. Singing, dancing, stage performances, artistic displays, and creative demonstrations followed one another on stage, revealing the breadth of talent within the University. Each participant shared their unique world, their passion, and their energy, contributing to making this event a true moment of celebration and conviviality. Through this initiative, UEMF reaffirms its commitment to encouraging the personal development of its students and promoting a university environment where artistic expression plays a vital role. Far more than a competition, UEMF's Got Talent provides a special space for students to express their creativity, develop their self-confidence, and showcase their passions.

This 6<sup>e</sup> edition was also marked by the quality and diversity of the services offered, illustrating the cultural and human richness that characterizes the community of the Euromed University of Fez.

Following the performances, three participants particularly distinguished themselves and were rewarded for their contributions:

🏆 Gabrielle EBABU 🥈 Benjamin CHIZUE 🥉 Sara ALAMI

The Euromed University of Fez extends its congratulations to the winners and all participants for their commitment, creativity, and contribution to the success of this evening. This latest edition confirms, once again, that talent flourishes in all its forms at UEMF.





## Sports activities

### The Mini Africa Cup of Nations in Fez: three days dedicated to sport and community spirit



The Euromed University of Fez hosted a football tournament bringing together sixteen teams from several African countries, in collaboration with the Fez-Meknes Regional Football League and CESAM Fez. Organized over several days, the competition took place in a spirit of commitment, respect, and fair play, fostering exchange and closer ties among the participants.

The matches, supported by an enthusiastic crowd, highlighted collective discipline, the quality of play, and the players' commitment. Equatorial Guinea won the final against Chad, while the Moroccan team secured third place.

Through this initiative, the UEMF confirms its commitment to sport as a lever for cohesion, cultural openness and dynamism within university life.



## 1<sup>re</sup> UEMF Open Taekwondo edition: sport, discipline and commitment



The Euromed University of Fes organised the first edition of the UEMF Taekwondo Open, in partnership with the Royal Moroccan Taekwondo Federation and the Fez-Meknes Regional Taekwondo League.

Conceived as a highlight of meeting and sharing, this event brought together athletes around fights and sporting demonstrations, in a structured framework where rigor, discipline and commitment were expressed in respect of the rules and values of taekwondo.

The day concluded with medal ceremonies, celebrating the investment, determination and quality of performance of the participants, and recalling the essential role of sport in building pathways based on excellence, respect and civic engagement.

Through the organization of this first edition, the UEMF reaffirms its commitment to the development of university sports activities, while consolidating its position as an actor involved in the sporting dynamic at the national level.



## National spirit, sport and youth: our campus proudly celebrated the 50th<sup>e</sup> anniversary of the Green March



On November 6th, the Euromed Sports Center hosted a sports day combining mixed water polo and a men's basketball tournament, bringing together our students and junior teams from FAS, MAS, and USF. A competitive and dynamic atmosphere that reflects the commitment of our youth.

On the court, our students shone: a semi-final victory against FAS (47-30) and an intense final win against MAS (45-40). With over 80 participants, the event highlighted the commitment of our young athletes, the quality of play, and the excellent synergy between the teams.

Beyond the results, this day was a true moment of unity and patriotism, bringing together students, coaches, and officials around the values of solidarity and national pride. A memorable event that will remain etched in the sporting history of our campus.





## Heading towards the 4th<sup>e</sup> edition of the Open Para-Karate Kata Fes at the UEMF.



The UEMF was pleased to host the fourth edition of the Open Para-Karate Kata Fes, organised by the Mohammed VI Foundation for Persons with Disabilities, in a dynamic of promoting inclusive sport and the values of self-improvement.

In an atmosphere marked by respect, discipline, and determination, the atmosphere came alive with demonstrations from these young athletes who came from all corners of the Kingdom. Through their performances, they powerfully embodied the values of karate, combining mastery, perseverance, and commitment.

Beyond the competition, this event was a powerful moment for raising awareness, highlighting the role of sport as a lever for inclusion, personal development and social cohesion.

We extend our sincere thanks to all the supervisors, chaperones, referees, volunteers, and participating delegations for their commitment and contribution to the success of this edition.

Through this initiative, the UEMF reaffirms its commitment to inclusion, diversity and sport for all, by offering an environment conducive to the expression of talents and the promotion of inspiring journeys.



## Diplomatic institutional visit

### UEMF-EMUNI Conference at the European Parliament: Higher education at the heart of Euro-Mediterranean cooperation



On December 11, 2025, the Euromed University of Fez and EMUNI organised the “Bridging Continents” conference at the European Parliament in Brussels, highlighting the strategic role of universities in Euro-Mediterranean cooperation.

The event highlighted the co-creation of programs, joint degree programs and two-way mobility of students and teacher-researchers, as well as the importance of strengthening existing institutions (UEMF, EMUNI, UNIMED, TETHYS) to support applied research, innovation, technology transfer and scientific valorization.

The conference brought together academics, representatives of the European Commission, the Union for the Mediterranean, ambassadors and political decision-makers, confirming that the challenges of the Euro-Mediterranean area require joint and partnership action between the North and the South to promote innovation, scientific cooperation and sustainable development.





## Student events

### UEMF Welcomes its New Student Union



A new chapter begins at Euromed University of Fez with the creation of the Student Union. Presented in a recent video on the university's Instagram account, this union is founded on the values of unity, solidarity, and commitment. Supported by all the student clubs, its ambition is to restore students' confidence, take concrete action, and revitalize student life, making participation and cohesion the cornerstones of university life.



## Distribution of flowers and messages to the teachers



On October 5, 2025, for World Teachers' Day, the University's Hands Club organized a wonderful initiative to celebrate and honor the role of teachers. Students had the opportunity to express their appreciation and gratitude by offering flowers accompanied by positive messages to their professors. This symbolic action aimed to highlight the importance of teachers' roles, not only in the transmission of academic knowledge but also in the human and personal development of students. Through this initiative, the Hands Club helped strengthen the bonds between teachers and students while emphasizing the essential impact of education in building a supportive and respectful university community.



## Blood Donation Campaign – Rotaract Club



The Rotaract Club organized a two-day blood donation campaign on the university campus, with the aim of raising awareness within the academic community about the importance of blood donation and making a concrete contribution to saving lives.

This act of solidarity mobilized a large number of students, teachers, and administrative staff, all united around a vital humanitarian cause. In collaboration with qualified medical teams, a dedicated space was set up to ensure a warm welcome for donors and strict adherence to hygiene and safety standards.

Beyond the blood drive, this initiative promoted the values of solidarity, social responsibility, and civic engagement within the university community. It also strengthened the spirit of cohesion and cooperation among the various stakeholders on campus, demonstrating the positive impact that collective action can have in service of society.



## Creative Outing - Crafty Fall Themed Picnic



Organised in Ifrane, more precisely at the natural site of Aïn Vittel, this outdoor activity was part of a dynamic of strengthening the links between the members of the club, while promoting creativity in the open air.

Taking advantage of the autumn season and its inspiring natural setting, the club organized a creative, autumn-themed picnic, combining relaxation, art, and conviviality. The main objective was to foster group cohesion through an immersive experience, far removed from the usual academic environment.

In a warm and peaceful atmosphere, participants took part in various craft and artistic activities such as drawing, crocheting, and other hands-on crafts, directly in contact with nature. This time allowed everyone to freely express their creativity, while sharing moments of exchange and connection.

Beyond the artistic aspect, this initiative contributed to the well-being of the members, strengthening team spirit and consolidating human relationships within the club in a natural environment conducive to inspiration and rejuvenation.





## Speed debating – ORATIO



The ORATIO Club organised a Speed Debating session at Euromed University, offering members a dynamic and stimulating experience based on the Oxford style debate format.

During this activity, participants took part in rapid-fire debates, alternating between defending and opposing the same topic. This demanding format encouraged responsiveness, argumentation skills, and the ability to adapt to differing viewpoints, while fostering constant interaction among the participants.

Beyond the oral presentation skills, this session aimed to develop critical thinking, open-mindedness, and self-confidence. It allowed members to improve their communication skills, structure their ideas effectively, and learn to defend a position rigorously and respectfully within an enriching and collaborative academic environment.



## Meet the alumni of EPS – Club GENIUS



The Alumni Meet was a powerful moment of sharing, inspiration, and knowledge transfer within the club. This gathering created a genuine intergenerational bridge between current members and alumni of the Euromed University of Fez (UEMF), who are now fully integrated into the professional world.

In this first episode dedicated to EPS graduates, the speakers shared their academic journeys, professional experiences, and the challenges they faced after graduation. Through authentic and inspiring stories, they offered practical advice on career guidance, preparing for the job market, skills development, and the importance of networking.

Beyond a simple exchange, this event is part of the Create. Enhance. Sustain vision:

**Create:** to create opportunities for dialogue and mentoring,

**Enhance:** to strengthen students' ambitions and skills,

**Sustain:** to maintain a lasting link between the university and its community of alumni.

This initiative has thus strengthened the sense of belonging to UEMF while motivating students to actively build their own professional trajectory.



## Halloween Party – Elite Club



On November 7, 2025, the Elite Club, in partnership with Neverland Events, organized a Halloween party at the Euromed University of Fez. This festive event offered students a fun-filled break filled with creativity, music, and community spirit. The evening was a great success, drawing over a hundred students who came to enjoy a lively and friendly atmosphere. Performances by DJs MZ and Samado kept the crowd entertained, while Halloween costumes added a fun and original touch. The lighting and sound system contributed to creating an immersive and welcoming ambiance. Through this initiative, the Elite Club aimed to foster cohesion among students, promote well-being on campus, and enrich university life through unifying events. The party was a resounding success, strengthening the sense of community and reaffirming the club's commitment to enriching student life.

[ELITE Club Report 25-26](#)

## Meet the Laureates – Episode 2: Spotlight on the EIDIA Laureates



The Alumni Meet – Episode 2 was a powerful moment of sharing, inspiration, and knowledge transfer within the club. This meeting created a genuine intergenerational bridge between current members and alumni of the Euromed University of Fez (UEMF), who are now fully integrated into the professional world.

In this second episode dedicated to EIDIA graduates, the speakers shared their academic journeys, professional experiences, and the challenges they faced after graduation. Through authentic and inspiring stories, they offered practical advice on career guidance, preparing for the job market, skills development, and the importance of networking.

Beyond a simple exchange, this event is part of the Create. Enhance. Sustain vision:

- Create: create opportunities for dialogue and mentorship,
- Enhance: strengthen students' ambitions and skills,
- Sustain: maintaining a lasting link between the university and its community of alumni.

This initiative has thus strengthened the sense of belonging to UEMF while motivating students to actively build their own professional trajectory.





## Master of Speech Club Finalist at Doc's Mic – FMP Fes (English Section)



The Master of Speech Club participated brilliantly in Doc's Mic – FMP Fès (English Section), an event dedicated to oral expression and the art of speech in English, organized within FMP Fès.

Thanks to their commitment and the quality of their performances, the club members proudly reached the final stage of the competition. This experience allowed them to showcase their public speaking skills, their fluency in English, as well as their creativity and ability to captivate an audience.

Beyond performance, this participation illustrates the club's ongoing commitment to promoting excellence in communication, strengthening self-confidence and developing leadership among its members, thus helping to train students capable of expressing themselves with impact and conviction.

[Club Master of Speech Report 25-26](#)

## Themed Drawing Workshop: Immersing yourself in the world of Harry Potter



The Crafted Knots club organized a Harry Potter-inspired drawing workshop at the university. Designed with an immersive winter theme, this session offered participants the opportunity to delve into a rich narrative world while developing their artistic skills.

Through the exploration of different techniques and materials—gouache, acrylic, watercolor, and other media—students were able to experiment with composition, color work, and narrative illustration. The workshop encouraged each student to express their creativity, tell a story through images, and refine their personal style.

This activity provided a moment of artistic exchange and discovery, strengthening the creative spirit and individual expression within the university community.



### Third Edition of the UEMF Talks: National Eloquence Competition



The Master of Speech Club organized the third edition of UEMF Talks, a national public speaking competition bringing together participants who speak in French, English, and Arabic. The event gathered 72 participants from 12 universities across Morocco, providing a prestigious platform to showcase talent and skills in oral communication.

This competition allowed students to demonstrate their oral fluency, creativity, and ability to persuade an audience in several languages. It also highlighted the importance of public speaking, critical thinking, and self-confidence in personal and academic development.

The UEMF Talks are a highlight for the club, reflecting its commitment to promoting excellence in communication and developing leaders capable of speaking with impact at the national level.





## Theatre Workshops: Developing Student Creativity and Expression



The Mémoire en Scène Club organized theatre courses for students, aimed at stimulating their artistic expression, self-confidence and public speaking skills.

Through interpretive exercises and stage performances, participants explore their creativity, develop their sense of rhythm and body expression, while strengthening communication and teamwork.

These workshops offer a fun and educational setting where students can express themselves freely, experience different roles and improve their interpersonal and public speaking skills, thus contributing to their personal and academic development.





## Solidarity Iftar – Ramadan 2026



As part of its Ramadan activities, Club Élite organized the "Solidarity Iftar – Ramadan 2026" initiative, aimed at promoting the values of solidarity, sharing, and civic engagement. This initiative involved preparing and distributing 150 iftar meals to people in need.

Made possible through the active mobilization of club members and the involvement of its partners, this initiative provided concrete support to beneficiaries, while strengthening the spirit of mutual aid and social cohesion, particularly significant during the holy month of Ramadan.

Beyond its humanitarian aspect, this action fully illustrates the Elite Club's identity as a committed actor, working towards a positive and lasting social impact. It also demonstrates the club's ability to initiate and lead solidarity projects with strong human value, responding to the needs of communities.

[ELITE Club Report 25-26](#)

## SDG challenge: from idea to impact



On April 16, 2026, the Elite Club of the Euromed University of Fez organized an inspiring workshop entitled "SDG Challenge: From Idea to Impact," led by Hamid Taghlaoui. The workshop aimed to raise students' awareness of the importance of the Sustainable Development Goals (SDGs) and to encourage them to transform their innovative ideas into projects with concrete impact.

Through interactive discussions, case studies, and practical advice, participants were able to discover the various stages involved in designing, structuring, and developing initiatives with social, environmental, and economic objectives. Mr. Hamid Taghlaoui's presentation also highlighted the role of governance, leadership, and citizen engagement in the success of sustainable projects.

This workshop provided a space for inspiration, reflection and creativity, strengthening the entrepreneurial spirit and commitment of students to more inclusive and sustainable development.

[ELITE Club Report 25-26](#)

## Sexual and reproductive health: raising awareness for better prevention



On April 23, 2026, the Elite Club of the Euromed University of Fez organized a conference on sexual and reproductive health in partnership with ALCS and the Espace Santé Jeunes Ville Nouvelle Fez. The aim of this event was to raise student awareness of issues related to sexual and reproductive health through an educational, preventative, and participatory approach.

The conference focused primarily on three major themes: sexually transmitted infections (STIs), sex education, and contraception. Speakers emphasized the importance of access to reliable information, prevention, and adopting responsible behaviors to promote the health and well-being of young people.

Through interactive exchanges and enriching discussions, this initiative has created a space for open and constructive dialogue, helping to break taboos around sexual health and raising student awareness of these essential public health issues.

[ELITE Club Report 25-26](#)

## Humanitarian aid in Ksar Jdid: 150 blankets to support rural families



On May 3, 2026, the Elite Club of the Euromed University of Fez organized a humanitarian caravan to Ksar Jdid, in the province of Rissani, as part of its solidarity actions aimed at supporting rural populations and improving their living conditions.

This initiative is part of a local humanitarian approach, driven by values of mutual aid, solidarity, and social commitment. It enabled the distribution of 150 blankets to beneficiary families, helping them cope with the weather and meet their basic daily needs, particularly during cold periods.

Beyond the material aid, this caravan provided a powerful moment of sharing and connection with the residents, strengthening the bonds between the volunteers and the local population. This initiative reflects the Elite Club's commitment to providing concrete solutions to the needs of vulnerable communities and contributing to the improvement of their living conditions.

Through this type of initiative, the Elite Club confirms its long-term commitment to humanitarian action, social development and territorial solidarity.

[ELITE Club Report 25-26](#)



## A social and educational day for the benefit of the children of the Lalla Amina Center



On Thursday, May 7, 2026, the Elite Club of the Euromed University of Fez, in collaboration with the Directorate of Student Affairs, participated in the organization of a cultural and sporting day for the benefit of the children of the Lalla Amina Center for the Protection of Children.

This solidarity initiative was marked by the distribution of Elite bags containing school supplies, including pencil cases, pens, notebooks and coloring books, in order to support and encourage children in their educational journey.

During the day, the Elite Club also ran an oral hygiene awareness workshop, along with the distribution of toothbrushes and toothpaste. The workshop aimed to educate children about the importance of brushing their teeth and good hygiene practices to maintain their oral health.

Through this social and educational action, the Elite Club reaffirms its commitment to children, education and the promotion of health.

[ELITE Club Report 25-26](#)

## Humanitarian action in Izlafene: solidarity and support for rural families



As part of the medical and humanitarian caravan organized on May 9, 2026, in Izlafene, the Elite Club of the Euromed University of Fes and the IAA Club of the Faculty of Sciences and Techniques of Fes also carried out a significant humanitarian effort to benefit families in the region. This act of solidarity enabled the distribution of 150 food baskets to beneficiary families, supporting vulnerable populations and contributing to the improvement of their living conditions. In addition, recreational and entertainment activities were organized for children, creating a moment of sharing, joy, and connection with the local community. This initiative reflects the values of mutual aid, solidarity, and civic engagement upheld by both clubs in support of social and human development.

[ELITE Club Report 25-26](#)

## UEMF's Got Talent: a 6<sup>e</sup> edition dedicated to talent, creativity and emotion



As part of its policy to promote student well-being and the development of artistic and creative skills, the Euromed University of Fes (UEMF) organized the 6<sup>th</sup> The UEMF's Got Talent edition, a cultural event that has become a key part of university life, brought together students, teachers, and members of the university community to celebrate creativity, cultural diversity, and artistic expression.

Throughout the evening, participants presented a variety of performances showcasing their talents in different areas such as singing, dancing, stage performance, and other forms of artistic expression. This event provided students with a platform to share their passions, develop their self-confidence, improve their communication skills, and strengthen their ability to speak in front of an audience.

Beyond its artistic dimension, UEMF's Got Talent provides a space that fosters inclusion, diversity, and cohesion within the university community. By showcasing individual talents and the cultural richness of students, this event helps strengthen the sense of belonging to the University and promotes an environment that respects the diversity of backgrounds, cultures, and forms of expression.

This initiative illustrates UEMF's commitment to a holistic educational approach that goes beyond the acquisition of academic knowledge to also foster students' personal development, creativity, initiative, and social skills. It thus contributes to creating a stimulating university environment conducive to individual growth and the development of talents.



## Partnership

### Courtesy visit of H.E. Tomasz Orłowski, Ambassador of Poland, to the UEMF



The Euromed University of Fez was pleased to welcome His Excellency Mr. Tomasz Orłowski, Ambassador of Poland to Morocco, for a courtesy visit.

Received by the President of the UEMF, Prof. Mostapha Bousmina, the Ambassador expressed his joy at being received at a university of international stature, whose multiculturalism constitutes one of the seven fundamental pillars.

During his speech, His Excellency also highlighted the pleasure of visiting Fez, an emblematic city of Moroccan heritage twinned since 1986 with the city of Krakow in Poland, a symbolic twinning between two former university capitals that share a long tradition of openness and intellectual exchange.

During this meeting, several avenues for academic and cultural cooperation were discussed, including student and teacher mobility between the two countries, the development of joint projects in the educational and cultural fields, as well as the possibility of collaborating on themes related to the alliance of civilizations, a strong focus at UEMF, supported by the Chair in Alliance of Civilizations and the RIEMAS Think Tank, dedicated to Euro-Mediterranean and African studies.





## Training Plan of the Fes-Meknes Regional Council (CRFM) – Strengthening Administrative and Technical Skills



The UEMF actively participated in the implementation of the 2025 Training Plan of the Fes-Meknes Regional Council (CRFM), aimed at strengthening the administrative and technical skills of the staff of this regional public institution. This process began with an in-depth diagnostic phase conducted in three stages: Phase 1 (May 9, 2025) of meetings with human resources managers, Phase 2 (May 19, 2025) of meetings with directors and department heads, and Phase 3 (May 26-27-30, June 5 and July 22, 2025) of broader interviews with all staff. Based on this diagnosis, a first training module was deployed on Quality Management and the requirements of the ISO 9001:2015 standard, organized on October 9-10 and 16-17, 2025. This intervention demonstrates the UEMF's commitment to strengthening the capacities of regional public institutions for optimized management in accordance with international quality standards.

[Source: Continuing Education Report 2025-2026 - Directorate General for Academic and Cultural Affairs](#)

## Contract with the Ministry of Health and Social Protection



The UEMF has signed a training contract with the Moroccan Ministry of Health and Social Protection. This partnership reflects the Ministry's recognition of the UEMF's pedagogical expertise in designing training programs tailored to the needs of professionals and managers in the public health sector. It is part of the national effort to strengthen the human resources capacity of the Moroccan health system.

[Source: Continuing Education Report 2025-2026 - Directorate General for Academic and Cultural Affairs](#)

## Contract with the National Agency for Public Equipment (ANEP)



The University of Evangelical Mali (UEMF) has signed a training contract with the National Agency for Public Equipment (ANEP). This partnership commits the university to strengthening the skills of the agency's managers and staff in the areas of infrastructure project management, public engineering, and the management of public facilities. It demonstrates the UEMF's ability to meet the continuing professional development needs of major national public agencies.

[Source: Continuing Education Report 2025-2026 - Directorate General for Academic and Cultural Affairs](#)

## MORHEL Project – Strand 3 (Leadership in Moroccan Universities)



The UEMF (Moroccan University of Fez) is participating in the MORHEL – Strand 3 project, a structural project dedicated to leadership development in Moroccan universities. Within this framework, the UEMF has established a New Leadership Development Centre and developed a dedicated training program in collaboration with European university partners, including Emuni University. This project is coordinated by the UEMF's Vice-Presidency for Research, Innovation, and Entrepreneurship. It aims to transform governance and leadership practices within Moroccan higher education institutions, drawing inspiration from international best practices.

[Source: Continuing Education Report 2025-2026 - Directorate General for Academic and Cultural Affairs](#)



## 2024 Agreement with the Fes-Meknes Regional Council



The UEMF has formalized its collaboration with the Fes-Meknes Regional Council through a 2024 Agreement, signed within the framework of agreements between universities and higher education institutions with the region. This agreement reaffirms the UEMF's commitment to regional development in the areas of continuing education, applied research, and support for territorial projects. It forms the institutional basis for training activities conducted for the benefit of the Regional Council's staff and managers.

[Source: Continuing Education Report 2025-2026 - Directorate General for Academic and Cultural Affairs](#)

## Agreement with the Ministry of Foreign Affairs, African Cooperation and Moroccans Residing Abroad



The UEMF has initiated steps towards concluding an agreement with the Ministry of Foreign Affairs, African Cooperation, and Moroccans Living Abroad. In this context, Professor Mohammed Zakaria Aboudahab participated on June 27, 2024, in a conference on the challenges of peace and security in Africa and the Mediterranean, organized by the Ministry. This institutional collaboration aims to develop training programs tailored to the needs of diplomats, consular staff, and Ministry officials, in connection with geopolitical, African, and international cooperation issues.

[Source: Continuing Education Report 2025-2026 - Directorate General for Academic and Cultural Affairs](#)

## Thematic Training Program – Hassan II University Hospital



The UEMF conducts a thematic training program for the staff of the Hassan II University Hospital, covering a wide range of hospital and biomedical topics: practical guide to medical devices, regulations in civil engineering and hospital architecture, quality assurance in biomedical maintenance, digitalization of the logistics and supply chain, pharmaceutical stock management, management control applied to the pharmaceutical supply chain, stockout management, and inventory of medical equipment. This multi-thematic program demonstrates the UEMF's expertise in training healthcare professionals on highly specialized and strategic subjects for hospital performance.

[Source: Continuing Education Report 2025-2026 - Directorate General for Academic and Cultural Affairs](#)

## Visit of the LafargeHolcim Delegation to the UEMF



On September 23, 2025, a delegation from LafargeHolcim, a leading global building materials company, paid an institutional visit to the UEMF (University of Engineering and Management of Morocco). This high-level meeting highlights the UEMF's attractiveness as a continuing education partner for major international industrial groups operating in Morocco. It opens up opportunities for collaboration in the fields of civil engineering, sustainable construction, industrial management, and technical training for the group's engineers and managers.

[Source: Continuing Education Report 2025-2026 - Directorate General for Academic and Cultural Affairs](#)



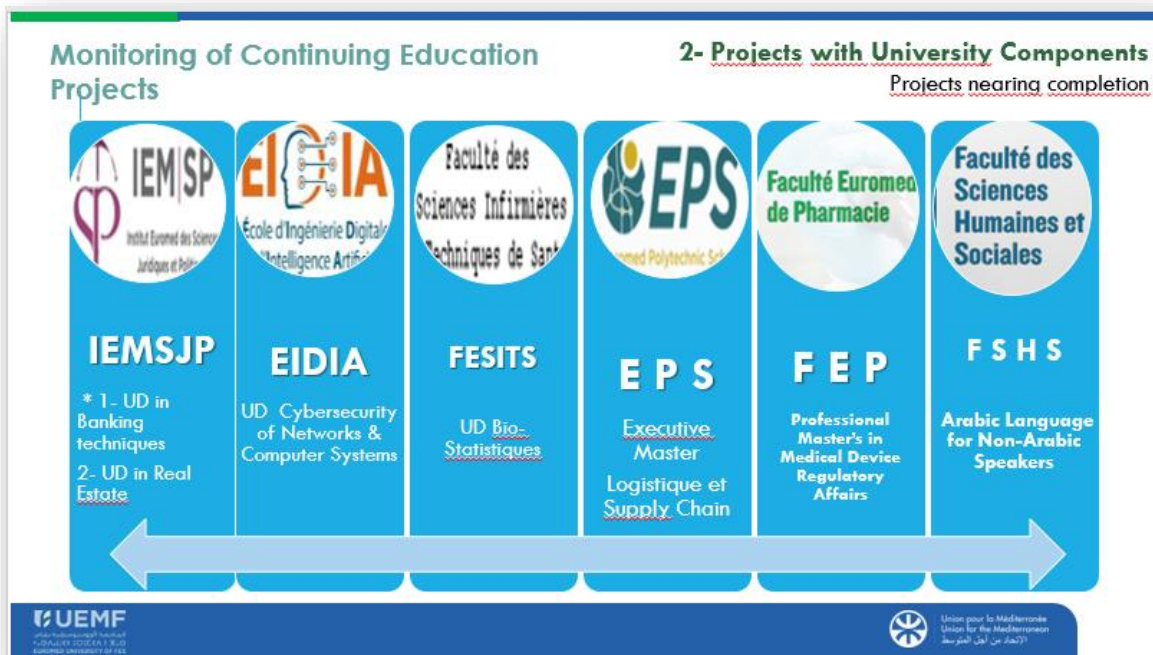
## University Diploma in Health Technology Assessment – FEP (1st edition, Class of 2024)



**There**The Euromed Faculty of Pharmacy (FEP) successfully completed the first edition of its University Diploma in Health Technology Assessment (HTA), with 29 participants from the Class of 2024, in Rabat. The closing ceremony, organized in partnership with several institutions including the CCHO, the ASS, and the MEPS, brought together all stakeholders in the healthcare sector. This pioneering program in Morocco aims to train experts capable of assessing the efficacy, safety, efficiency, and impact of medical technologies, thus addressing a crucial need within the Moroccan healthcare system for informed decision-making in the pharmaceutical and medical fields.

[Source: Continuing Education Report 2025-2026 - Directorate General for Academic and Cultural Affairs](#)

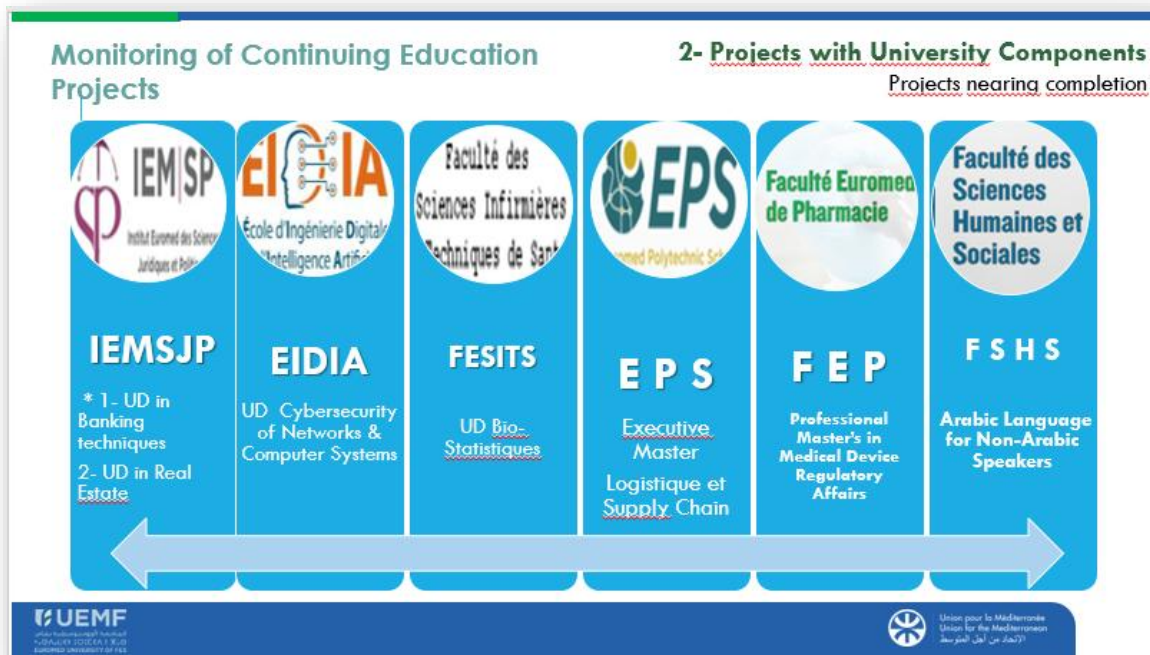
## University Diplomas in Banking and Real Estate Techniques – IEMSJP



L'The Euromed Institute of Legal and Political Sciences (IEMSJP) is finalizing two University Diplomas in Banking Techniques and Real Estate. These certified continuing education programs are designed for professionals in the financial and real estate sectors who wish to enhance their skills in these constantly evolving regulatory and technological fields. They complement the UEMF's training offerings in legal, economic, and financial matters, addressing the specific needs of the Moroccan job market.

[Source: Continuing Education Report 2025-2026 - Directorate General for Academic and Cultural Affairs](#)

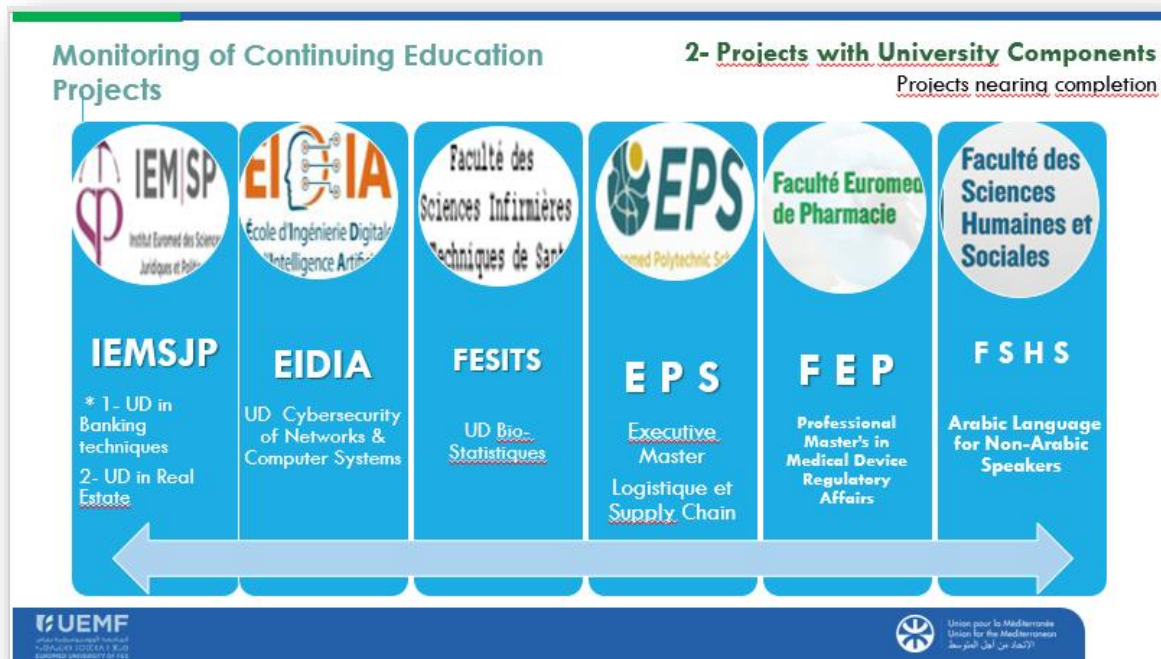
## University Diploma in Cybersecurity of Networks and Computer Systems – EIDIA



The School of Digital Engineering and Artificial Intelligence (EIDIA) is finalizing a University Diploma in Cybersecurity of Networks and Computer Systems. This highly technical continuing education program addresses the growing demand for qualified cybersecurity professionals, in a context of increasing cyber threats and the accelerated digitalization of the Moroccan economy. It aims to train experts capable of designing, deploying, and managing robust IT security systems for public and private organizations.

[Source: Continuing Education Report 2025-2026 - Directorate General for Academic and Cultural Affairs](#)

## Professional Master's Degree in Regulatory Affairs for Medical Devices – FEP



ThereThe Euromed Faculty of Pharmacy (FEP) is finalizing a Professional Master's degree in Regulatory Affairs for Medical Devices, a specialized continuing education program designed for professionals seeking to master the national and international regulatory framework applicable to medical devices. This program addresses a growing need for regulatory experts in the Moroccan medical and pharmaceutical sector, particularly in the context of the strengthening of the health regulatory framework in Morocco and the increasing demands of the international market.

[Source: Continuing Education Report 2025-2026 - Directorate General for Academic and Cultural Affairs](#)



## Master Plan for Continuing Education of Members of Municipal Councils of the Province of Taounate (2024-2025)



The UEMF has implemented an ambitious Master Plan for Continuing Education for members of the Municipal Councils of the Province of Taounate, with 208 participants per session. This program, deployed throughout the year 2024-2025, covers 8 thematic modules essential to good local governance, organized in Taounate according to the following schedule: Local Development (April 29 - May 3, 2025), Administrative Policing (May 14-15, 2025), Land and Urban Planning (May 28-29, 2025), Public Asset Management (June 11-12, 2025), Local Finances and Accounting (June 25-26, 2025), Public Lighting (July 9-10, 2025), Participatory Democracy (October 29-30, 2025) and Internal Control System (November 26-27, 2025). This large-scale program, which directly affects more than 208 local elected officials per session, represents a major investment in strengthening local governance and the ability of elected officials to fully exercise their mandates in service to their fellow citizens.

[Source: Continuing Education Report 2025-2026 - Directorate General for Academic and Cultural Affairs](#)

## Continuing Education Program for Elected Officials – Municipal Councils of the Province of Taounate (2024-2025)



The UEMF has deployed an ambitious Master Plan for Continuing Education for members of the Municipal Councils of Taounate Province, with 208 participants per session, all held in Taounate. This multi-thematic program covers 8 essential modules for good local governance, delivered according to the following schedule:

- Local development (funding and partner search techniques) – April 29 to May 3, 2025
- Administrative policing (practice of administrative policing) – May 14-15, 2025
- Land development and urban planning – May 28-29, 2025
- Public Asset Management – June 11-12, 2025
- Local Finance and Accounting – June 25-26, 2025
- Public lighting – July 9-10, 2025
- Participatory Democracy – October 29-30, 2025
- Internal Control System – November 26-27, 2025

This large-scale program directly affects 208 local elected officials per session, representing a major investment by the UEMF in strengthening local governance in the Province of Taounate, by supporting elected officials in the effective exercise of their mandates in service to their fellow citizens.

[Source: Continuing Education Report 2025-2026 - Directorate General for Academic and Cultural Affairs](#)

## Continuing Education Program for Elected Officials – Municipal Councils of the Province of Moulay Yaacoub (2024-2025)



In parallel with the Taounate program, the UEMF has deployed a Master Plan for Continuing Education for members of the Municipal Councils of the Province of Moulay Yaacoub, with 52 participants per session, all held at the UEMF campus. This program covers 8 complementary thematic modules, delivered according to the following schedule:

Local taxation – April 24-25, 2025

Administrative police – May 21-22, 2025

Community Heritage Management – June 4-5, 2025

Local taxation, local finances and accounting – June 18-19, 2025

Internal Control System – July 2-3, 2025

Advocacy and Persuasion Techniques – October 15-16, 2025

Local development (funding and partner search) – November 12-13, 2025

Territorial marketing and improving territorial attractiveness – December 10-11, 2025

Holding these training sessions directly on the UEMF campus demonstrates the university's commitment to welcoming local elected officials in a stimulating academic environment, promoting exchanges and the sharing of best practices among participants from different municipalities in the province.

[Source: Continuing Education Report 2025-2026 - Directorate General for Academic and Cultural Affairs](#)

## Consolidated Review of the 2025 Master Plan – 2,080 Total Participants

| Monitoring of Continuing Education Projects 3- "Master Plan for the Continuing Education of Elected Officials -2024-25 . |                                                                   |         |            |
|--------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------|---------|------------|
| Actions planifiées                                                                                                       |                                                                   |         |            |
| Year                                                                                                                     | Theme                                                             | Number  |            |
|                                                                                                                          |                                                                   | Touante | Mly Yacoub |
| 2025                                                                                                                     | Local taxation                                                    |         | 52         |
|                                                                                                                          | Local development (financing and partner search techniques        | 208     | 52         |
|                                                                                                                          | Administrative policing (How to practice administrative policing) | 208     | 52         |
|                                                                                                                          | Land and urban planning                                           | 208     |            |
|                                                                                                                          | Management of public goods                                        | 208     | 52         |
|                                                                                                                          | Local finances and accounting                                     | 208     | 52         |
|                                                                                                                          | Internal control system                                           |         | 52         |
|                                                                                                                          | Street lighting                                                   | 208     |            |
|                                                                                                                          | Advocacy and persuasion skills                                    |         | 52         |
|                                                                                                                          | Participatory democracy                                           | 208     |            |
|                                                                                                                          | Internal control system                                           | 208     |            |
|                                                                                                                          | torial marketing and improving territorial attractiveness         |         | 52         |
| Total Participants                                                                                                       |                                                                   | 1 664   | 416        |
|                                                                                                                          |                                                                   |         | 2 080      |

The consolidated balance sheet of Master Plan for the Continuing Education of Elected Officials 2025 reveals a remarkable impact: 2,080 participants in total, 1,664 people benefited from the training provided in the two provinces (416 in Moulay Yaacoub). This multi-thematic program covers 12 governance themes local distributed between the two provinces, demonstrating the UEMF's capacity to deploy large-scale continuing education programs for the benefit of Moroccan local elected officials. This exceptional result positions the UEMF as a leading institutional actor in strengthening local governance in Morocco, directly contributing to improving the managerial and decision-making capacities of more than 2,000 local elected officials in the Fes-Meknes region.

Source: Continuing Education Report 2025-2026 - Directorate General for Academic and Cultural Affairs



## Planned Training Program 2026 – Municipal Councils of Taounate Province

### Monitoring of Continuing Education Projects 3 Master Plan for Continuous Training of Elected Officials Planned actions 2026 .

Members of the Municipal Councils of the Province of Taounate.

| Date                                | Theme                                                                 | Training venue | Number |
|-------------------------------------|-----------------------------------------------------------------------|----------------|--------|
| Will be defined later with the CRFM | Gestion des réunions et gestion du temps                              | Taounate       | 208    |
| Will be defined later with the CRFM | Gestion des risques et résolution des conflits                        | Taounate       | 208    |
| Will be defined later with the CRFM | Marketing territorial et valorisation de l'attractivité du territoire | Taounate       | 208    |
| Will be defined later with the CRFM | Police administrative                                                 | Taounate       | 208    |
| Will be defined later with the CRFM | Gestion des partenariats et de la coopération                         | Taounate       | 208    |
| Will be defined later with the CRFM | Gestion des partenariats et de la collaboration                       | Taounate       | 208    |
| Will be defined later with the CRFM | Techniques de plaidoyer et de persuasion                              | Taounate       | 208    |
| Will be defined later with the CRFM | Techniques de prise de décision                                       | Taounate       | 208    |

UEMF  
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UNION FOR THE MEDITERRANEAN  
الاتحاد من أجل المتوسط

Union pour la Méditerranée  
Union for the Mediterranean  
الاتحاد من أجل المتوسط

In line with the 2025 program, the UEMF has planned in collaboration with the CRFM a new cycle of 8 training modules for the Members of the Municipal Councils of the Province of Taounate in 2026, with 208 participants per session in Taounate. The themes chosen for this new edition cover complementary and in-depth skills:

- Meeting management and time management
- Risk management and conflict resolution
- Territorial marketing and enhancing the attractiveness of the territory
- Administrative police
- Partnership and cooperation management
- Partnership and collaboration management
- Advocacy and persuasion techniques
- Decision-making techniques

This new 2026 cycle demonstrates the continuation and deepening of the UEMF's commitment to the ongoing training of local elected officials in the Province of Taounate, with a focus on more advanced managerial and relational skills.

[Source: Continuing Education Report 2025-2026 - Directorate General for Academic and Cultural Affairs](#)

## Planned Training Program 2026 – Municipal Councils of the Province of Moulay Yaacoub

| Monitoring of Continuing Education Projects 3 Master Plan for Continuous Training of Elected Officials |                                               |                |        |
|--------------------------------------------------------------------------------------------------------|-----------------------------------------------|----------------|--------|
| Members of the Municipal Councils of the Province of Moulay Yaacoub Planned actions 2026               |                                               |                |        |
| Date                                                                                                   | Theme                                         | Training venue | Number |
| Will be defined later with the CRFM                                                                    | Gestion des réunions et gestion du temps      | UEMF           | 52     |
| Will be defined later with the CRFM                                                                    | Élaboration de projets de développement       | UEMF           | 52     |
| Will be defined later with the CRFM                                                                    | Gestion déléguée                              | UEMF           | 52     |
| Will be defined later with the CRFM                                                                    | Police administrative                         | UEMF           | 52     |
| Will be defined later with the CRFM                                                                    | Gestion des partenariats et de la coopération | UEMF           | 52     |
| Will be defined later with the CRFM                                                                    | Urbanisme et aménagement du territoire        | UEMF           | 52     |
| Will be defined later with the CRFM                                                                    | Techniques de communication                   | UEMF           | 52     |
| Will be defined later with the CRFM                                                                    | Techniques de prise de décision               | UEMF           | 52     |

For the year 2026, the UEMF has planned in consultation with the CRFM a new cycle of 8 training modules for the Members of the Municipal Councils of the Province of Moulay Yaacoub, with 52 participants per session, organized at UEMF campus. The themes chosen for this new cycle cover key skills for carrying out the mandate of a local elected official:

- Meeting management and time management
- Development of development projects
- Delegated management
- Administrative police
- Partnership and cooperation management
- Urban planning and land development
- Communication techniques
- Decision-making techniques

This 2026 program is distinguished by the introduction of new modules on the development of development projects, the delegated management and the communication techniques reflecting a progressive and evolving approach in the skills development of elected officials in the Province of Moulay Yaacoub.

[Source: Continuing Education Report 2025-2026 - Directorate General for Academic and Cultural Affairs](#)

## The Euromed University of Fez and the Cervantes Institute of Fez seal a strategic partnership in service of Euro-Mediterranean intercultural dialogue



In a dynamic of strengthening academic and cultural exchanges between the two shores of the Mediterranean, Euromed University of Fez and Cervantes Institute of Fez have formalized a cooperation agreement marking a new stage in their joint commitment to intercultural dialogue and bringing people closer together.

The signing ceremony took place on Wednesday, May 13th, in the presence of Professor Mostapha Bousmina, President of the Euromed University of Fez, and Mr. Óscar Pujol Riembau, Director of the Cervantes Institute of Fez. The event was also graced by the presence of His Excellency Enrique Ojeda Vila, Ambassador of Spain to Morocco, demonstrating the importance attached to this cultural and academic cooperation initiative.

This agreement reflects a shared ambition: to make language and culture essential drivers of rapprochement, mutual understanding, and openness between Mediterranean societies. Through this alliance, the two institutions reaffirm their commitment to promoting intellectual exchange, intercultural dialogue, and academic synergies around Hispanic culture and language.

This partnership will pave the way for the implementation of a rich and diverse program of joint initiatives, including conferences, workshops, training programs and cultural events designed to foster interactions between students, teachers and cultural actors.

Beyond the institutional scope of this cooperation, this initiative illustrates a common vision based on openness, the transmission of knowledge and the development of a Euro-Mediterranean space where culture constitutes a strategic lever for sustainable rapprochement between academic communities and future generations.



## EMBA Audencia - UEMF: Deployment of the module "Principles of CSR and Business Law"



From June 19 to 21, the Audencia-UEMF Executive MBA cohort participated in a module on CSR and business law, led by Professor Thomas Blangis. Participants addressed governance issues, stakeholders, CSR frameworks, and the main regulatory frameworks for sustainability, including the CSRD (Consumer Standards and Regulations), due diligence, the European taxonomy, and ESG criteria.

The module also emphasized the integration of CSR into the governance, strategy and management of organizations, highlighting its role as a lever for creating sustainable value.





## Awards and Distinctions

### Triple E Awards 2025: The United Nations Chair for the Alliance of Civilizations at the Euromed University of Fez receives an award in Prague



The United Nations Chair for the Alliance of Civilizations at the Euromed University of Fez won the Alliance University of the Year award at the Triple E Awards 2025 on September 11, 2025, in Prague, among hundreds of international candidates. This major distinction recognizes the Chair's unique role as an academic institution committed to intercultural dialogue, peace, and development, extending beyond teaching and research. Offering accredited Master's and Doctoral programs, the Chair provides a space for scientific production and open exchange, bringing together students and international figures to discuss Euro-Mediterranean and African issues. This recognition is fully aligned with Morocco's vision of peace and the strategy of the United Nations Alliance of Civilizations, confirming the international influence and diplomatic role of the Euromed University of Fez.



## Admission to the Paris Bar for students of Sorbonne-Euromed Morocco



The Sorbonne Law School program relocated to the Euromed University of Fez, in partnership with Paris 1 Panthéon-Sorbonne University, achieved exceptional success in the French bar exam in December 2025: five students were admitted, a result higher than that of many prestigious French institutions.

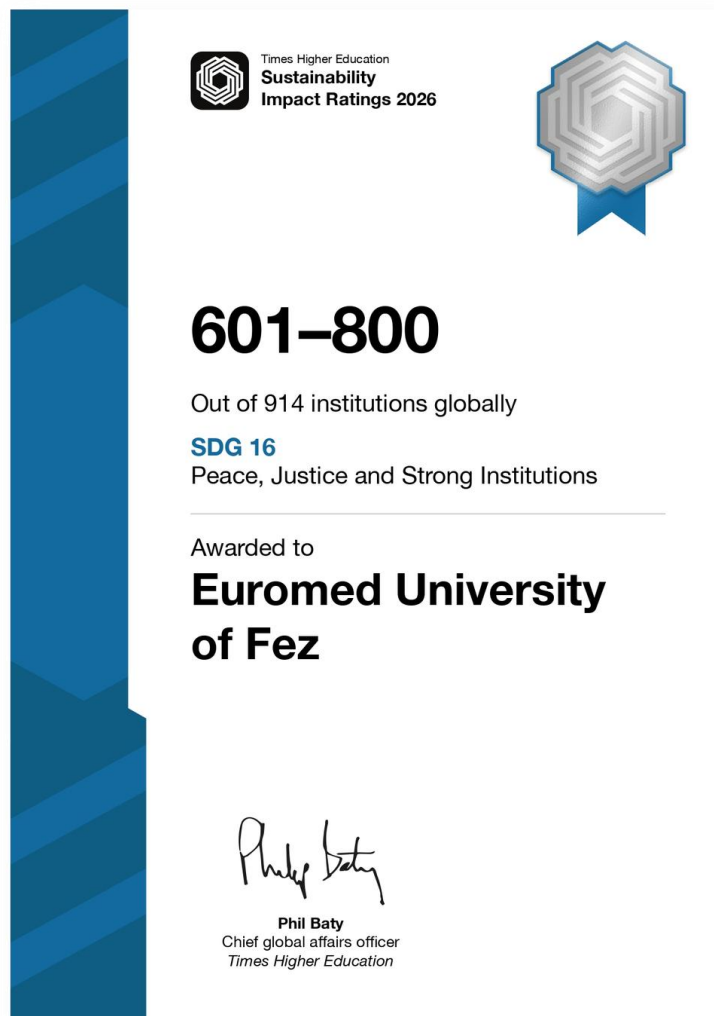
Led by Professor François-Xavier Lucas, this program is highly selective, recruiting from thousands of applicants, with a balanced distribution between Moroccan, European, and sub-Saharan students. Students follow an intensive program combining academic excellence and professional practice, and earn a dual French-Moroccan degree in business law, enabling them to be admitted to the bar in both France and Morocco.

The program's unique feature lies in its strong professional immersion through international events such as the Fes Restructuring Days, which bring together experts, judges, and executives from Europe and Africa each year. The training is also becoming increasingly international, having recently welcomed Brazilian professionals.

Supported by prominent figures in the Moroccan legal profession such as Azzedine Kettani, Hicham Naciri, and Laila Slassi, this program offers students strong professional visibility..



## UEMF's performance in THE Impact Rankings 2026 – SDG 16



In the THE Impact Rankings 2026, the Euromed University of Fez (UEMF) was ranked in the 601–800 range out of 914 institutions for SDG 16: Peace, Justice and Strong Institutions. This distinction reflects its commitment to ethics, transparency, good governance, citizenship, and the strengthening of accountable and inclusive institutions.



## SUSTAINABLE DEVELOPMENT GOALS (SDG)



الجامعة الأوروبية بفس  
EUROMED UNIVERSITY OF FES  
UNIVERSITÉ EUROMED DE FÈS



**Euromed University of Fes**

Route de Meknes, 30000, Fez – Morocco

Tel: +212 538 90 90 00 - Fax : +212 5 38 90 31 38

[www.ueuromed.org](http://www.ueuromed.org) / [contact@ueuromed.org](mailto:contact@ueuromed.org)



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